
Report to West Sussex Health and Wellbeing Board

20 July 2023

Development of the West Sussex Health and Wellbeing Board

Report by Alison Challenger, Director of Public Health

Summary

This report describes the development of the West Sussex Health and Wellbeing Board, highlighting its' key role within the Sussex Health and Care Integrated Care System (ICS), and the opportunities this presents to further strengthen partnership working with key systems leaders across the local health and care system. It also outlines the proposed approach to the development of the Joint Local Health and Wellbeing Strategy (JLHWS) to be published in 2024.

Recommendation(s) to the Board

The Health and Wellbeing Board is asked to;

- (1) Recognise the key role that the West Sussex Health and Wellbeing Board has within the Sussex Health and Care Integrated Care System (ICS) and the significant impact this can have on improving the health and wellbeing of the local population and reducing inequalities.
 - (2) Accept and progress the Local Government Association's (LGAs) support offer to Health and Wellbeing Boards to refocus the purpose of the Health and Wellbeing Board, operate effectively in the new context, and strengthen its role in the new system architecture.
 - (3) Note the need to begin the process for developing a new Joint Local Health and Wellbeing Strategy (JLHWS) for the next period (to be published in 2024).
 - (4) Approve the recommended approach and timescales to developing the new strategy outlined in this report.
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Relevance to [Joint Health and Wellbeing Strategy](#)

This report outlines the proposed approach to the development of the Joint Local Health and Wellbeing Strategy (JLHWS) to be published in 2024, following the completion of the period of the existing strategy (2019-2024).

1 Background and context

Integrated Care Systems (ICSs) and the key role of Health and Wellbeing Boards (HWBs) within them

- 1.1 The Health and Care Act 2022, introduced the establishment of Integrated Care Systems (ICSs) to the health and care system, comprising of Integrated Care Boards (ICBs) and Integrated Care Partnerships (ICPs), abolishing Clinical Commissioning Groups (CCGs), with their functions assumed by ICBs. This new national governance came into place on 1 July 2022 and empowers local health and care leaders to join up planning and provision of services within local authorities and the NHS, helping to deliver more person-centred and preventative care.
- 1.2 The [Sussex Health and Care Integrated Care System \(ICS\)](#) comprises health and care organisations across Sussex (Brighton & Hove, East Sussex, West Sussex). There are two statutory entities within the ICS - the ICB, which is known as NHS Sussex, and the ICP, called the Sussex Health and Care Assembly.
- 1.3 In the new governance landscape, HWBs are key for driving integration and continue to have an important role in instilling mechanisms for joint working across local health and care organisations and setting strategic direction to improve the health and wellbeing of their local population and reduce health inequalities.

Local Government Association support offer to HWBs

- 1.4 Focusing on the implications for local government and HWBs of ICSs, the Local Government Association (LGA) has revised its [support offer to HWB chairs and other lead members](#), providing an opportunity to refocus the purpose of the HWB, operate effectively in the new context, and strengthen its role in the new system architecture.
- 1.5 This free tailored and flexible support to HWBs, could be delivered as a workshop or peer challenge activity, either as a series of workshops or a one-off session, for a group of HWBs or a single HWB.
- 1.6 The LGA will draw upon their tested tools and approaches to best meet HWB needs, or co-design bespoke support, and will use expert peers from health and local government to deliver the support, sourcing the best match for the HWB.

Joint Local Health and Wellbeing Strategies (JLHWSs)

- 1.7 The Health and Care Act 2022 amends section 116A of the Local Government and Public Involvement in Health Act 2007, renaming 'joint health and wellbeing strategies' to 'joint local health and wellbeing strategies.'
- 1.8 Currently [statutory guidance on Joint Strategic Needs Assessments \(JSNAs\) and Joint Local Health and Wellbeing Strategies \(JLHWSs\)](#) remains unchanged. HWBs continue to be responsible for the development of JSNAs, which assess the health and wellbeing needs of their population, and the JLHWSs, which set out the HWBs priorities for improving the local population's health and wellbeing and how the identified needs will be addressed, including addressing health inequalities, reflecting the evidence of the JSNA.

- 1.9 The JLHWS should directly inform the development of local joint commissioning arrangements and the co-ordination of NHS and local authority commissioning, including Better Care Fund plans. HWBs also have a separate statutory responsibility to develop a Pharmaceutical Needs Assessment (PNA) for their area
- 1.10 When preparing their JLHWS, HWBs must now have regard to the local integrated care strategy to ensure they are complementary, in addition to having regard to the NHS mandate and statutory guidance on JSNAs and JLHWSs, as before. Likewise, HWBs should actively participate in the development of the integrated care strategy.
- 1.11 ICBs and ICPs have duties too to consider HWB plans and JSNAs and JLHWSs agreed through HWBs set the evidence base and strategic framework within which priorities for each place within the ICS are identified, complementing and building upon the JLHWS.
- 1.12 The Sussex five year integrated care strategy '[Improving Lives Together](#)' was published in December 2022, followed by the launch of the Sussex Shared Delivery Plan (SDP), '[Our plan for our population](#)' on 5 July 2023, which will deliver the strategy and responds to the NHS Operational Planning Guidance for 2023/24. Both documents include a focus on JLHWSs for the ICSs geography (Brighton & Hove, East Sussex, West Sussex).
- 1.13 The current [West Sussex Joint Health and Wellbeing Strategy 2019-2024 'Start Well, Live Well, Age Well,'](#) was published in April 2019. Adopting a life-course approach, it identifies priorities across three themes; Starting Well, Living and Working Well, and Ageing Well.
- 1.14 In July 2022, the Director of Public Health (DPH) provided a [report](#) and [presentation](#) to the HWB on the Board's current strategy including the impact of COVID-19 and health inequalities, the role of the HWB, and the development and implementation of the Sussex Health and Care ICS and how it will interface with HWBs to identify priorities for each place within the ICS. Board members highlighted that the strategy required an update with respect to emerging cost of living pressures.
- 1.15 In November 2022, a proposed strategic approach and principles to tackle the cost of living pressures countywide, were developed and recommended to the Board for inclusion as an addendum to the strategy, which was approved. Further information is available [here](#) (item 31).

Developing the new Joint Local Health and Wellbeing Strategy (JLHWS) for West Sussex

- 1.16 A new strategy for the next period (to be published in 2024) now needs to be developed, providing the opportunity to reflect on the current strategy's priorities and identifying future priorities to meet the changing needs of the local population.
- 1.17 The Board will need to consider the time period for the new strategy, to ensure it is able to inform local commissioning plans over time.
- 1.18 It is recommended that the HWB initiates planning for the new strategy in Autumn 2023. All members of the Board have an important role in the

development of the new strategy, which will outline the priority areas for West Sussex and how the Board will work together to improve people's health and reduce health inequalities across the county.

- 1.19 The JLHWS will need to consider and build on other key system leadership strategies already in place including the Sussex Health and Care strategy 'Improving Lives Together,' the Council's Adults social care strategy 'The life you want to lead,' and other relevant health and care strategies in West Sussex.
- 1.20 A HWB seminar in October 2023 would provide an opportunity to begin the planning for the new strategy to enable the HWB to review the current JLHWS, shape how they would like to engage and develop the new strategy, discuss and consider priority areas, consider how members and their organisations can be involved, and agree timescales for engagement and publication.
- 1.21 Following this, Board members may consider that a series of workshops are required to progress the development of the strategy alongside engagement and consultation activities.

2 Proposal details

- 2.1 The purpose of this paper is to describe the development of the West Sussex Health and Wellbeing Board, highlighting its' key role within the Sussex Integrated Care System (ICS), and the opportunities this presents to further strengthen partnership working with key systems leaders across the local health and care system. It also outlines the proposed approach to the development of the JLHWS to be published in 2024.
- 2.2 In line with the Recommendations, views are sought from the West Sussex Health and Wellbeing Board on how the Board can develop further within the new system architecture of the Sussex Health and Care ICS, and the proposed approach to the development of the JLHWS to be published in 2024.

3 Consultation, engagement and advice

- 3.1 The JLHWS must be developed in consultation and collaboration with all members of the Board, local residents and communities, people who use services, professionals and partners. It draws on the evidence of the local population's health and wellbeing needs from the West Sussex JSNA.
- 3.2 The Board will be asked to consider pre-engagement, engagement, and public consultation approaches as well as looking at the promotion and embedding of the strategy across our West Sussex community.

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Appendices: None

Background papers:

[Health and wellbeing boards – guidance - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/health-and-wellbeing-boards)

[Statutory guidance on joint strategic needs assessments and joint health and wellbeing strategies \(publishing.service.gov.uk\)](https://publishing.service.gov.uk/guidance/health-and-wellbeing-boards)

[West Sussex Joint Health and Wellbeing Strategy 2019 - 2024 - West Sussex JSNA Website](https://www.westsussexjsna.org.uk/)